

**Bridgport, Connecticut
November 15, 1948**

The understanding of the basis for developing the new arms is that responsibility for design, development and establishment of the initial process of all new weapons rests in the Technical Department until the new processes have been tried out in pilot production upon which the responsibility will shift to the plant. In fact, however, that this program will be much more successful if we can pull the plant personnel into contact with what is being done as early as possible, both in order to obtain the benefit of their ideas and suggestions and to keep them informed of what the technical personnel are planning so that their own plant can be kept accordingly. This, of course, is not intended to alter the assignment of responsibility nor to get in the way of changing everything which should be everything which everyone who is doing which would be an obvious waste, but we want a real need for frequent early contacts to keep our ideas in line with each other.

[illegible]

The first group to be examined should under the so-called "new philosophy of operations" will be the Model 10 and 11A. The whole success of the modernization program at Illinois hinges on our being able to do this job well. To believe that every one concerned should devote unusual care to make certain that the various agencies involved are apprised of what other agencies are doing and that the entire program is properly coordinated, and only to avoid duplication of effort but to insure continuity of effort. This will require close attention on the part of the Technical Department, Production Department and R & E.

Please do not feel any hesitation in asking your personnel to become thoroughly familiar with what the Technical Department is doing and to make constructive suggestions. We believe that only if this is done will the program proceed according to schedule without objection.

G. D. CLIFFORD
Technical Director