From: Dwyer, John

Sent: Friday, January 09, 2009 8:19 AM

To: Dwyer, John; Torbeck, Theodore; Millner, Tommy; Miller, Paul; Blackwell, Scott; Hill,

Marc: Jackson, Steve P.

Cc: Gearhart, Dana; Gray, Deborah

Subject: RE: R&D Steering Committee Meeting - Slides
Attachments: R&D Steering Committee 01092009.ppt

Attached is one final slide (Slide #28) with Metrics for the MPAS CAR for todays meeting.

From: Dwyer, John

Sent: Thursday, January 08, 2009 1:36 PM

To: Torbeck, Theodore; Millner, Tommy; Miller, Paul; Blackwell, Scott; Hill, Marc; Jackson, Steve P.

Cc: Gearhart, Dana; Gray, Deborah

Subject: R&D Steering Committee Meeting - Slides

To all attached are the agenda and slides that I will be using in our meeting tomorrow I have reduced the scope of our discussion topics to cover ONLY commercial R&D programs being conducted in Elizabethtown and Ilion. Jason is certainly very conversant on his programs and is the expert as far as I am concerned. I do believe we can complete this is an hour and my objectives are fairly simple

- 1) To ensure that there is complete understanding of and agreement on the programs that were budgeted and are being staffed as we head into 2009.
- To highlight the staffing issues that competing priorities have created and the actions being taken to resolve them.
- 3) To begin to create a formal review mechanism for unfunded/unstaffed programs so that this committee can take the appropriate action to either add, prioritize for addition or drop them from future consideration. I would also welcome input as to how to best present programs for consideration realizing that economic metrics should be a primary discriminator but in most cases will not be available or will be sketchy at best.
- 4) Lastly we need to release a slug of capital in order to take the next step in the development of the MPAS, so I believe that it is necessary for the group to understand where we are from a cost and development standpoint and be comfortable with this commitment of capital based on their level of confidence in the progress to date of the development program and the viability of the project economics that are available at this time.

For those in Madison, Dana will have hard copies of this presentation available.

As a note I have also include the business brief crafted by Mr Trull concerning the USA(Butler) Shotgun as well as some preliminary economic evaluation.

Finally the economics justifying the release of the MPAS Car are being updated as we speak. I will forward the program metrics later today.

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