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Bridgport, Connecticut
November 15, 1948

TO: W. E. DORR
FROM: G. B. CLIFFORD
SUBJECT: DEVELOPMENT MODEL FOR THE RIFLE

The understanding of the basis for developing the new arms is that responsibility for design, development and establishment of the initial process of all new weapons rests in the Technical Department until the new processes have been tried out in pilot production upon which the responsibility will shift to the plant. To feel, however, that this program will be much more successful if we can call the plant personnel into contact with what is being done as early as possible, both in order to obtain the benefit of their ideas and suggestions and to keep them informed of what the technical personnel are planning so that their own plans can be made accordingly. This, of course, is not intended to alter the assignment of responsibility, nor to act as an excuse for any delay in the development of the program which is being done. It is being done in an effort to keep the plant people in touch with each other.

It would like to see the plant people in the best possible position to be able to take over the production of the new arms as soon as they are ready to be produced. It is felt that the plant people should be kept in touch with the development of the new arms as early as possible. This will require close attention on the part of the Technical Department, Production Department and R & E.

The first step to be taken under the so-called "new philosophy of operations" will be the establishment of the new program. The whole success of the administration program will hinge upon our being able to do this job well. We believe that every one concerned should exercise unusual care to make certain that the various agencies involved are apprised of what other agencies are doing and that the entire program is properly coordinated, not only to avoid duplication of effort but to insure continuity of effort. This will require close attention on the part of the Technical Department, Production Department and R & E.

Please do not feel any hesitation in asking your personnel to become thoroughly familiar with what the Technical Department is doing and to make constructive suggestions. We believe that only if this is done will the program proceed according to schedule without friction.

G. B. Clifford
G. B. CLIFFORD
Technical Director

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