

1999 Actual - Sales & Earnings

(Dollars in Millions)

	1st QTR		2nd QTR		3rd QTR		4th QTR		99 Estimate		
	98	99	98	99	98	99	98	99 E	98	99	Change
Net Sales	\$ 90.2	\$ 91.6	\$ 92.1	\$ 96.2	\$ 116.2	\$ 124.9	\$ 87.3	\$ 87.9	\$ 385.8	\$ 400.6	\$ 14.8
Gross Profit	29.0	30.7	31.8	30.4	34.9	39.5	27.3	29.2	123.0	129.8	\$ 6.8
% Net Sales	32.2%	33.5%	34.5%	31.6%	30.0%	31.6%	31.3%	33.2%	31.9%	32.4%	
SG&A	15.4	16.8	15.8	15.1	16.0	16.8	17.4	15.6	64.6	64.3	\$ (0.3)
% Net Sales	17.1%	18.3%	17.2%	15.7%	13.8%	13.5%	19.9%	17.7%	16.7%	16.1%	
R&D	1.9	1.9	2.0	1.9	2.0	1.7	1.4	1.1	7.3	6.6	\$ (0.7)
% Net Sales	2.1%	2.1%	2.2%	2.0%	1.7%	1.4%	1.6%	1.3%	1.9%	1.6%	
Net Income	3.7	4.4	4.6	2.8	6.4	10.8	2.5	5.2	17.2	23.2	\$ 6.0
% Net Sales	4.1%	4.8%	5.0%	2.9%	5.5%	8.6%	2.9%	5.9%	4.5%	5.8%	
EBITDA	15.6	15.7	16.4	16.9	20.3	25.0	11.9	15.9	64.2	73.5	\$ 9.3
% Net Sales	17.3%	17.1%	17.8%	17.6%	17.5%	20.0%	13.6%	18.1%	16.6%	18.3%	

1999 Estimate

(Dollars in Millions)

	1998	1999	1999	99 Estimate/98 Actual
	<u>Actual</u>	<u>Budget</u>	<u>Estimate</u>	<u>Variation</u>
Net Sales	\$ 385.8		\$ 400.6	\$ 14.8
Gross Profit	123.0		129.8	\$ 6.8
% Net Sales	31.9%	#DIV/0!	32.4%	
SG&A	64.6	69.6	64.3	\$ (0.3)
% Net Sales	16.7%	#DIV/0!	16.1%	
R&D	7.3	8.1	6.6	\$ (0.7)
% Net Sales	1.9%	#DIV/0!	1.6%	
EBIT	47.6	51.0	52.3	\$ 4.7
% Net Sales	12.3%	#DIV/0!	13.1%	
Net Income	17.2	20.5	23.2	\$ 6.0
% Net Sales	4.5%	#DIV/0!	5.8%	
EBITDA	64.2	70.0	73.5	\$ 9.3
% Net Sales	16.6%	#DIV/0!	18.3%	

Lowered Inventories

(Dollars in Millions)

	<u>1998 Actual</u>	<u>1999 Budget</u>	<u>1999 Outlook</u>
Raw Materials	\$ 10.7	\$ 11.3	\$ 14.8
Work-in-Process	17.4	15	19.8
Finished Goods	<u>43.6</u>	<u>47.4</u>	<u>36.6</u>
Total Inventories	<u>\$ 71.7</u>	<u>\$ 73.7</u>	<u>\$ 71.2</u>

Controlled Costs
(Dollars in Millions)

	1998	1999	1999
	Actual	Budget	Estimate
SGA	\$ 64.6	\$ 69.6	\$ 64.3
% Net Sales	16.7%		16.1%

1999 Estimate vs. 1998 Actual

General & Administrative \$2.2MM Favorable
Variable Expense \$1.5MM Unfavorable
Bad Debt \$0.5MM Unfavorable
Marketing, Other Selling Expense \$1.5MM Unfavorable

Working Capital Focus

(Dollars in Millions)

	<u>1998 Actual</u>	<u>1999 Budget</u>	<u>1999 Estimate</u>
Accounts Receivable, net	\$ 63.0	\$ 58.9	\$ 58.0
Inventories	71.7	73.7	71.2
Accounts Payable	28.2	28.2	35.0

Days Sales Outstanding	53	49	47
Days in Inventory	100	102	96
Days Payables Outstanding	48	43	48

	<u>Quarterly Working Capital</u>			
<u>Actual</u>	<u>3/31</u>	<u>6/30</u>	<u>9/30</u>	<u>12/31</u>
Current Year 1999	161.8	142.4	125.5	92.2 **
Prior Year 1998	181.4	164.3	147.4	111.1

Note: Working Capital excludes cash and current maturities of long-term debt.

** Estimate

Working Capital Incentive Plan

(Dollars in Millions)

	Second Quarter-2002	
	Actual	Goal
Accounts Receivable, net*	\$ 87.9	\$ 91.0
Inventories	101.4	100.9
Accounts Payable	(34.8)	(27.8)
Net	<u>\$ 154.5</u>	<u>\$ 164.1</u>

*Accounts Receivable, net excludes the Cash Discount Accrual and the Allowance for Customer Underpayments Accrual of \$1.6m.